So, tell me,

what's the *worst* thing that could happen?

RISK DECK · CORE MECHANICS

Privately commit. Flip together. Live with the spread.

FIRST-ORDER RULES

Bring any incident. One group, one chain, finite resources. Agree what it could cost and **what you will do about it, together**.

- **No pre-declaring.** Don't say your Likelihood or Impact before the flip. Not even a hint.
- **Say the thing.** Know something that changes the read? Say it in plain words. That is the whole point.
- **Commit before you talk.** The flip shows what you actually thought, not what you said to sound reasonable.
- **The spread is the data.** A gap between two reads is not a problem. It is the thing worth understanding.
- **Reads accumulate.** Every sloppy read advances the Clock. You cannot reset it.
- **Defend with what you have.** Risk Appetite tokens are finite. Spending on one threat means less for the next.

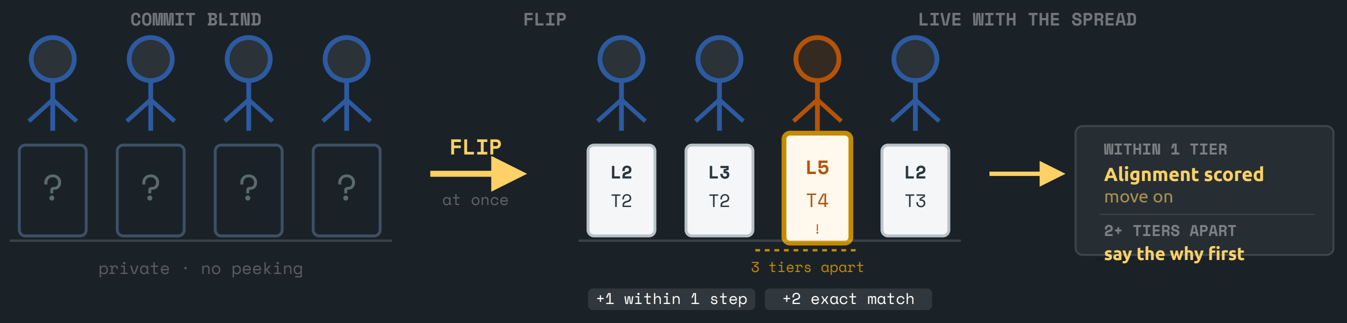
SETUP

1. Name your incident: Actor, Target, 3-4 steps from any source
2. Cost scale: 1 unit = 10k (adjust the anchor to match your org)
3. Negotiate your Risk Appetite token pool (that negotiation IS the first conversation)

THE ROUND · ONE ITEM PER CHAIN STEP · BRIEF FULL OR TOKENS SPENT → VERDICT

1	Seed	**Name the threat** The attack chain is your game board: the ordered sequence of steps from a game you just played, another exercise, or a real incident. State it in one sentence: who, what, how.
2	Commit · Flip · Reckon	**Private estimate, simultaneous reveal** Everyone writes Likelihood (1-5) and Impact (T1-T5). Flip at once. Reads more than one tier apart: explain the why before reconciling. Score Alignment on the brief.
3	Articulate	**Explain without jargon** Someone explains the threat to someone who reads it differently. Clock holds when the threat is clearly named before re-commit. Clock advances when you re-commit without naming what changed.
4	Defend	**Spend tokens, play Controls, roll d20** A landed Control knocks Likelihood down one rung. Write the framework tag on the brief. Tokens spent are gone.
5	Record	**One Board Brief row. Move to the next chain step.**

EVERYONE COMMITS PRIVATELY. FLIP AT ONCE. NO PRE-DECLARING.



VERDICT · ROLL D20 + POSTURE (UNSPENT TOKENS MINUS HIGH-RESIDUAL ROWS)

15+	8–14	≤7
FUNDED	DEFERRED	BREACHED

Read the brief aloud in business voice. Then roll. Own it together.

WHAT THIS IS

A guided practice run for one technical professional building fluency in business risk language.
Use it **before a real meeting** to sharpen your read, or **after an incident** to translate a finding you already understand.

WHAT IT TEACHES

Committing first. Write your read before steelmanning the other side. No anchoring yourself.

The business objection. Every CFO has one. Writing it out shows you whether you actually know it.

Plain articulation. Two minutes, no jargon. The sentence either lands or it does not.

Board-ready output. One row the decision-maker can act on without a follow-up question.

YOU NEED

1. An incident, finding, or game you just played
2. A Boardroom card (draw one blind)
3. Board Brief worksheet and a timer

THE WORKFLOW · ONE CHAIN STEP AT A TIME

A	Seed	**Name the threat** One sentence: who, what, how. Use the attack chain from a game you just played, another exercise, or a real incident. Write it at the top of the Board Brief row before anything else.
B	Commit	**Write your read privately first** Likelihood (1-5) and Impact (T1-T5), in your own words. What you actually think, not what sounds defensible. 90 seconds on the clock.
C	Steelman	**Take the business view** What would the CFO push back on? Write that objection fully. If you cannot write a real objection, your read needs more work before any actual meeting.
D	Articulate	**Two-minute jargon-free sentence** Explain the threat to someone who runs a business, not a SOC. Write it down; do not just think it. Clock holds if you name the threat cleanly. Clock advances if you rely on unexplained acronyms or technical terms.
E	Boardroom	**Draw a card. Answer in writing.** No team, no rephrase. Write the answer as you would say it to a board member. If you cannot answer it, note what you need to find out and from whom before the real conversation.
F	Record	**One Board Brief row** Fill it in. Win: a row a non-technical exec could act on without a follow-up question. Move to the next chain step or stop.

After each row: read the brief row aloud as if presenting to the board. Does it hold? Would you walk into that meeting with this? If not, return to step C and write a sharper objection.