

So, tell me, what's the **worst** thing that could happen?



Neither Lens sees the whole risk alone.

One mixed group — Tech Lenses and Business Lenses — win or lose as a team. The goal: leave the table able to speak each other's risk language.

① **Two Lenses, one picture.** Tech holds the exploitability half. Business holds the blast-radius half.

⊘ **No pre-declaring.** Don't say your own Likelihood or Impact before the flip — not even a hint.

⇒ **Opposite Lens answers the Boardroom Q.** Neighbour may only coach: "help me say it better."

👥 **Co-op.** Win or lose together — the board's verdict lands on everyone.

💬 **Say it, don't show it.** Reveal your clue in plain words. Sliding the card doesn't count.

🕒 **Threat clock.** Both clues surfaced before re-commit = holds. Re-commit without a decisive clue = advances (harder for everyone).

SETUP —	1 Bring an attack chain (Actor + Target + 3–4 steps from any source)	2 Cost scale: 1 unit = 10k (adjust the anchor to match your org)	3 Negotiate Risk Appetite tokens (IC picks the printed default if stalled)	4 Deal each player a Lens card + IC picks one matching private clue
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THE ROUND — 5 STEPS • REPEAT PER CHAIN ITEM • BRIEF FULL OR TOKENS SPENT → VERDICT

1

Bucket sort 10 sec
 Out loud: Accept, Mitigate, or Transfer? Disagreement is the warm-up, not homework.

2

Estimate • Predict • Reveal

BEAT 1 • BLIND
 Everyone privately commits own **Likelihood (1–5) + Impact (T1–T5)** and a blind guess of one named cross-Lens player's read.
Flip at once — no pre-declaring.

+1 within one step

+2 exact match

 ← score Alignment here

BEAT 2 • SHARE
 Each Lens reveals their private clue **in plain words** — saying it, not showing it.
 Re-commit. Reads more than one tier apart? **Say why before reconciling.**
First commit alone. Then trade clues. Decide again.

3

Boardroom question
 Draw a Boardroom card. The **opposite-Lens** player answers — jargon-free, under the timer. Same-Lens neighbour coaches "help me say it better" only.

4

Defend
 Spend Risk Appetite tokens to play Controls. **Roll d20 per Control — it can fall short.** A landed Control knocks Likelihood down one rung. Write the framework tag on the brief.

5

Record
 Write one Board Brief row. Move to the next item in the chain.



THE VERDICT — ROLL FOR IT, TOGETHER d20 + posture (unspent tokens - risks you didn't bring down)

**15+
FUNDED**

**8–14
DEFERRED**

**≤7
BREACHED**

Brief full or tokens spent → read it aloud in business voice → roll.

Close: "What did the other Lens see that I'd have missed?" — then read the total Alignment score.

